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# The Importance of Career Centres as Mediators between HE Students and their Potential Employers

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## What is and what might be done by higher education institutions (HE) to improve the graduates 'transition into work?

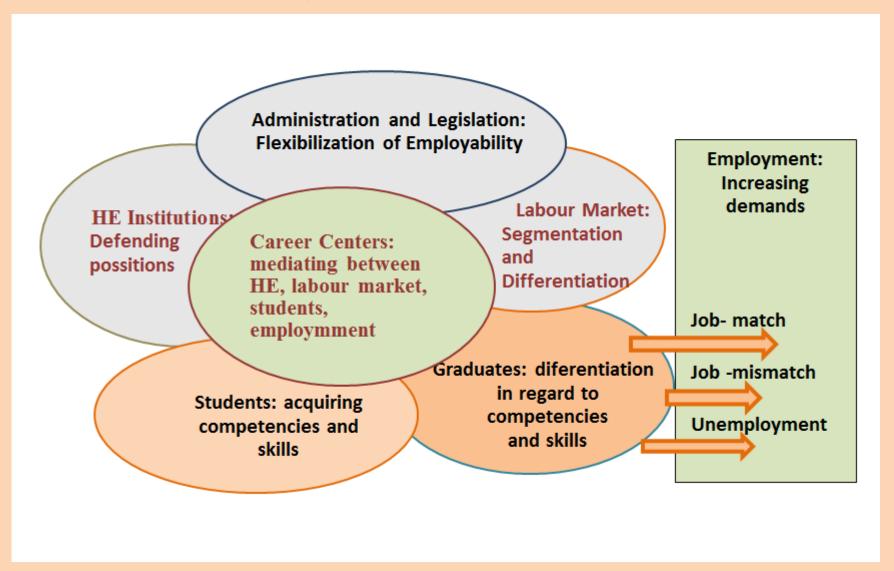
# Since the signing of the Bologna Declaration until 2010, the following objectives should be achieved:

- Increasing of student mobility within the Europe with the establishment of a convergent structure of study programmes.
- II. To introduce measures procedures, which contribute to the convergence of higher education and the world of work.
- III. Enforcing the stages of study programmes and degrees as the single most important mode of diversification in higher education. (Teichler, 2011: 3, Teichler, 2007: 139,140)

# Some results from researches (REFLEX, HEGESCO, Slovene Case Study – IRSA) in regard to Bologna objectives:

- I. Convergent study programmes have been introduced in almost all EU countries, but appropriate mobility was not established.
- II. Current debates about competencies, skills and employability, as well as reports on employers' demands (World Bank, 2012) do not support the establishment of convergence (although there are significant differences between EU countries).
- III. Outcomes in labor markets show differentiation of graduates in respect to: skills and competencies; fields and level of completed studies; having work experiences abroad and/or work experiences connected with study during the study; differentiation by the "normal" and precarious jobs and by the "job-mismatch".

# Who determines the outcomes of the Labor markets? What is the role of Career Centers(CC) mediation role in regard to 3 Bologna objectives, mentioned above?



### Analysis of 8 Career Centers

Comparative	University of	EF Ljubljana	University of	University	University Nova	University	Zeppelin	Bristol University
characteristics of	Ljubljana		Maribor	Primorska	Gorica	Berlin	University	UK
Career Centres							Friedrichshafen	
Established	2008	2000*	2011**	2008	2011	1997	***	app. 35 years ago
Employees	9	3	4	2	1	3	1+1 student	1213
CC Information	- CC web site	- CC web site	- CC web site	- CC web site	- CC web site	- CC office	- CC Web site	- CC web site
services	-Presentations <sup>14</sup>		- Presentations 14			directly		- Presentations <sup>14</sup>
			- Introduction	- Presentations 14		- Brouschures <sup>43</sup>		
			week <sup>15</sup>					
CC Workshops <sup>16</sup>								17
Counselling	YES18	YES18	YES <sup>18</sup>	YES18	YES <sup>18</sup>	YES <sup>18</sup>	YES <sup>18</sup>	YES18
Cooperation	Cooperation in	Active	Active	Active	CC is passive <sup>22</sup>	CC is isolated <sup>23</sup>	***	Permanent connection
with University	planning <sup>19</sup>	cooperation <sup>20</sup>	cooperation <sup>21</sup>	cooperation <sup>21</sup>				with departments <sup>24</sup>
staff								aspa ancare

<sup>13</sup> In career guidance section.

CC Self presentations to students, potential employers, companies and stakeholders.
 CC University of Maribor pays special attention to present themselves to students at the introduction week at the beginning of study year.

<sup>16</sup> All career centres highlighted following workshops, which we consider as AVERAGE: CV and concerning letter writing, Job searching, job interview simulation, internship promoting,

Rhetoric/public performing skills workshops.

<sup>&</sup>lt;sup>17</sup> Bristol PLUS Award which helps students gain extra-curricular skills.

<sup>18</sup> CC offers Individual and group counselling.

Sometimes CC ask University staff for ideas, suggestions. Sometimes professors join presentations and it is obvious they are more and more aware of graduate unemployment. They have

some future plans for cooperation.

20 Each of the lecturers has a guidance steering committee Quality Department, to include training for employment in their subject Professors have contacts with companies and invite guests

from the practice.
21 Mostly Interested to cooperate

<sup>22</sup> As told the representative of CC: they do not have the authority to encourage professors to integrate careers is sues in classes.

<sup>23</sup> The CC representative minded that: Professors usually think of their subjects and do not want to integrate our activities in their curricula.

As told the representative the professors are mostly interested to cooperate with CC, which keeps in touch with one of the professor from each department.

#### **Analysis of 8 Career Centers - continued**

Comparative	University of	EF Ljubljana	University of	University	University Nova	University	Zeppelm	Bristol University
characteristics of	Ljubljana		Maribor	Primorska	Gorica	Berlin	University	UK
Career Centres							Friedrichshafen	
Internship	NO <sup>13</sup>	NO <sup>14</sup>	NO <sup>25</sup>	NO <sup>25</sup>	NO <sup>23</sup>	YES	YES	NO <sup>23</sup>
Students need	YES15	***	NO <sup>16</sup>	YES <sup>17</sup>	***	***	***	YES
analysis								
Cooperation	YES18	YES30	YES30	YES30	YES <sup>30</sup>	YES <sup>19</sup>	/	YES <sup>20</sup>
between CC								
0.1.1.1	**	10/31	100/ 5		20.20 . 1 . /	5000/	050 + 1 +	100 1: //
Student using the	**	1 %21	app. 10% of	up to 600 students/	20-30 students/	5000/year in	850 students	100 consultations/day
CC services			students	workshop	workshop	workshops		
Alumni club	NO <sup>22</sup>	YES	YES	NO	YES	NO	NO	YES
			l					

<sup>13</sup> Only non-compulsory internships, encouraging and presenting internship programmes abroad, help finding internship, if employers shows interest they connect them to faculty internship coordinator

<sup>&</sup>lt;sup>14</sup> CC can help, but students have to find company where they will do compulsory internship by themselves.

<sup>15</sup> Analysis has been done before CC started to work.

<sup>&</sup>lt;sup>16</sup> Not yet, but planning to. Activities are currently planned by following other CC practices.

<sup>17</sup> Survey is annual at the end of year.

<sup>18</sup> With other Slovenian CC.

<sup>19</sup> Meeting at conferences and under Career service network in Germany

<sup>20</sup> Association of Graduate Careers Advisory is Association of all CC, where they are connected, get educated, get literature...

<sup>21 1%</sup> of 6000 students. 4000 students registered in CC portal.

<sup>&</sup>lt;sup>22</sup> Not at the University level: except some faculties separately.

#### Analysis of 8 Career Centers - continued

Comparative	University of	EF Ljubljana	University of	University	University Nova	University	Zeppelin	Bristol University
characteristics of	Ljubljana		Maribor	Primorska	Gorica	Berlin	University	UK
Career Centres							Friedrichshafen	
Notworking CC	Damilar	Domilar Interaction	Domilor	Domilar Interaction	- Round tables <sup>39</sup>	Ocamicina	- Regular Intraction <sup>20</sup>	Domilar Intraction
Networking CC with potential employers and employers with students	- Regular Interaction and promotion <sup>13</sup> - Excursions to companies - Career fair	- Regular Interaction and promotion <sup>35</sup> - Career fair - Meeting company representatives <sup>14</sup> - "Job opportunities" <sup>15</sup>	- Regular Interaction and promotion <sup>35</sup> - Career fair <sup>16</sup> - Excursions to companies - Round tables <sup>17</sup>	Regular Interaction and promotion <sup>35</sup> Career fair  Round tables <sup>39</sup> Excursions to companies	- Meeting company representatives 18	- Organising workshops <sup>19</sup>	- Career fair - Brouschure <sup>21</sup>	- Regular Intraction and promotion <sup>35</sup> - CC promotion - Career fair <sup>22</sup>
Innovative practice	/	/	Volunteer     student help     Cooperation with     partners abroad <sup>23</sup>	- "Couching" <sup>24</sup> - Cooperation with partners abroad <sup>25</sup> - "Entrepreneurial Challenge"	/	/	- Student fair organisation <sup>26</sup> - "Tandem coaching"	- Bristol PLUS award <sup>27</sup> - CC Funding  - 3-day graduates  workshop

 $<sup>^{13}</sup>$  CC employees are in contact with potential employers, companies. They take care of student promotion in the labour market and company presentations to students.

<sup>&</sup>lt;sup>14</sup> Professors have contacts with companies and many times invite guests from practice.

<sup>15</sup> Job opportunities is the event when company representative presents type of workplace and company expectations, students can apply for workplace or just get information.

<sup>16</sup> As well participation in career fair in Austria.

<sup>17</sup> With company representatives.

 $<sup>^{18}</sup>$  CC informs employers about their activities and hold presentations of occupations of their graduates.

<sup>19</sup> Often they do not have money to organise workshop so they work together with companies or other supporters who give some money or offer free activities.

<sup>&</sup>lt;sup>20</sup> Contacting companies all around the world as potential employers.

<sup>21</sup> CC has brochures and information that students can send to companies where »Tandem coaching« is explained.

<sup>&</sup>lt;sup>22</sup> Employee fairs to recruit students (admission fee) Fair Organization for companies to present themselves to students

<sup>23</sup> Career fair in Austria.

<sup>&</sup>lt;sup>24</sup> Is the only one in our sample that is introducing »couching«, but actually they are following US practices.

<sup>&</sup>lt;sup>25</sup> The University of Primorska is aiming to find an Italian multinational interested in working with the FAMIT and FM faculties in Koper.

<sup>&</sup>lt;sup>26</sup> Team of 20 students that helps organise employee fair.

#### ١.

Nearly all CCs inform students about opportunities for studying abroad;

- ALL CCs: workshops to introduce Erasmus, LDV, but only few organise contact with HE in other EU countries.
- <u>CC Free University Berlin and CC University Zeppelin:</u> organise Internship for students that are asking for it (Zeppelin international conections with companies).

#### II.

Normally CCs don't introduce any special measures procedures, which contribute to the convergence of higher education and the world of work.

- All CCs introduce only:
  - Student exchange and practice abroad.
  - Thematic workshops that are sometimes relevant for this point.
  - Individual and group councelling.
  - Excursions to companies.
- <u>UNI Primorska: "Enterprenual challenge" and "coaching".</u>
- Bristol University CC: BRISTOL PLUS Awards

#### III.

Some are more aware of Training & Informing students for a competent performance in the labour market.

- Bristol University CC: BRISTOL PLUS Awards in differend thematic fields and 3-day graduates' workshop.
- Zeppelin Unievrsity: "Tandem coaching"

Normally CC offer standard services as: CV writting, excusrions, career fairs, concerning letter, job interview simulation, different workshops, individual and gropu concelling.

#### Conslusions

- All CCs offer similar standard services, some are more succesfull, recognised as more innovative and more active.
- Innovative practices bring students closer to employees.
- Conections between HEI, CC and Employers (TRIANGLE).
- All CCs have problem of further financing

## Thank you for your attention!